** PUBLIC DISCLOSURE COPY **

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

Department of the Treasury Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

OMB No. 1545-0047

<u>A</u> F	or th	2021 calendar year, or tax year beginning	and	l ending	-									
B	Check if pplicab	C Name of organization			D Employe	r identific	ation number							
	Addre	BONE HEALTH AND OSTEOPOR	OSIS FOUNDATIO	N										
X	Name chang					35053								
	Initial return	Number and street (or P.O. box if mail is not deliver		Room/suite	E Telephon									
	Final	251 18TH STREET S		630	703-	647-3								
	terminated		or foreign postal code		G Gross receipts \$ 4,785,992.									
	Amen	ARLINGION, VA 22202			H(a) Is this a	a group re								
	Application pendi		E GILL		for sub	ordinates'	? Yes X No							
		SAME AS C ABOVE			H(b) Are all sub	oordinates in	cluded? Yes No							
			(insert no.) 4947(a)(1)	or 527	If "No,"	attach a	list. See instructions							
		te: WWW.BONEHEALTHANDOSTEOPO			H(c) Group									
		organization: X Corporation Trust Assoc	iation Other	L Year	of formation: 1	.984 N	State of legal domicile: MO							
Pa	art I	Summary					~							
Ф	1	Briefly describe the organization's mission or most sign				OROSI	S AND							
Governance		IMPROVE THE LIVES OF THOSE AFFECTED BY THE DISEASE.												
ern	2	Check this box if the organization disconting		1 1										
ŏ	3	Number of voting members of the governing body (Par	3	12										
<u>ه</u>	4	Number of independent voting members of the govern					12							
es	5	Total number of individuals employed in calendar year					6							
Activities &	6	Total number of volunteers (estimate if necessary)					20							
Act		Total unrelated business revenue from Part VIII, colum					0.							
_	b	Net unrelated business taxable income from Form 990	-T, Part I, line 11	·····			0.							
	_				Prior Yea		Current Year							
ne	8	Contributions and grants (Part VIII, line 1h)			2,742,	541.	3,637,158.							
Je n	9					869.	60,668.							
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and				347.	443,219.							
	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c			3,348,		4,451,574.							
_	12	Total revenue - add lines 8 through 11 (must equal Par				595.	1,845.							
	13	Grants and similar amounts paid (Part IX, column (A), I			۷,	0.	0.							
	14	Benefits paid to or for members (Part IX, column (A), lin			833	668.	1,021,178.							
ses	15	Salaries, other compensation, employee benefits (Part			033,	0.00.	0.							
Expenses	Ioa	Professional fundraising fees (Part IX, column (A), line Total fundraising expenses (Part IX, column (D), line 25		12			0.							
Ä	17				2,162,	775	2,561,522.							
	''	Other expenses (Part IX, column (A), lines 11a-11d, 11 Total expenses. Add lines 13-17 (must equal Part IX, c			2,999,		3,584,545.							
		Revenue less expenses. Subtract line 18 from line 12				568.	867,029.							
	19	Tieverius isso expenses. Subtract IIIIe 10 IIUII IIIIe 12		Pa	ginning of Curr		End of Year							
ets (20	Total assets (Part X, line 16)			6,751,	089.	8,108,231.							
ASSE	21	Total liabilities (Part X. line 26)			1,591,		1,905,772.							
Net Assets or	22	Net assets or fund balances. Subtract line 21 from line	20		5,159,	508.	6,202,459.							
Pá	art II	Signature Block			- 7 7		.,							
Und	er pena	Ities of perjury, I declare that I have examined this return, incl	uding accompanying schedule	s and stateme	nts, and to the	best of my	knowledge and belief, it is							
true	, corre	t, and complete. Declaration of preparer (other than officer) is	based on all information of w	hich preparer	has any knowle	dge.								
Sig	n	Signature of officer			Date									
Her	е	·	TIVE OFFICER											
		Type or print name and title												
			eparer's signature		Date	Check if	PTIN							
Paid	I		in Crammer		<u>8/16/22</u>	self-employe								
-	arer	Firm's name CALIBRE CPA GROUP				's EIN 🕨 '	47-0900880							
Use	Only	Firm's address > 7501 WISCONSIN AVE	NUE, SUITE 120	00 WEST										
		BETHESDA, MD 20814			Phon	ne no. 202	2-331-9880							
May	the I	RS discuss this return with the preparer shown above?	See instructions				X Yes No							

Pai	Check if Schedule O contains a response or note to any line in this Part III
1	Check if Schedule O contains a response or note to any line in this Part III Briefly describe the organization's mission: SEE SCHEDULE O.
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
3	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 406,618. including grants of \$ 1,845.) (Revenue \$) PATIENT EDUCATION: SEE SCHEDULE O FOR FULL STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS
4b	(Code:) (Expenses \$1,171,344. including grants of \$) (Revenue \$43,518.) PROFESSIONAL EDUCATION: SEE SCHEDULE O FOR FULL STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS.
4c	(Code:) (Expenses \$1,119,357. including grants of \$) (Revenue \$) ADVOCACY: SEE SCHEDULE O FOR FULL STATEMENT OF PROGRAM SERVICE ACCOMPLISHMENTS.
4d	Other program services (Describe on Schedule O.) (Expenses \$ 190,464 • including grants of \$) (Revenue \$ 22,143 •)
<u>4e</u>	Total program service expenses ▶ 2,887,783. Form 990 (2021)

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
•	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		x
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		x
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		
0	, ,	8		x
0	Schedule D, Part III Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for	-		
9				
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?	_		x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		v	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
=	1c and 8a? If "Yes," complete Schedule G, Part II	18		х
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		x
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		<u></u>
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		x
	Government on the transposition (1) in the transposition of the transpos			

Form	990 (2021) BONE HEALTH AND OSTEOPOROSIS FOUNDATION 36-3350	532	Р	age 4
Pa	rt IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete	l		7,7
	Schedule K. If "No," go to line 25a	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease	04-		
	any tax-exempt bonds?	24c		
	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
2 5a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit	250		х
h	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	25b		х
26	Schedule L, Part I	250		-25
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%	26		х
27	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,	20		-25
21	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		х
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,	21		
20	instructions for applicable filing thresholds, conditions, and exceptions):			
9	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
а		28a		х
h	"Yes," complete Schedule L, Part IV	28b		X
	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	200		
C		28c		х
29	"Yes," complete Schedule L, Part IV Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		
00	contributions? If "Yes," complete Schedule M	30		х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete	"		
UZ.	Schedule N. Part II	32		х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
-	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	"		
•	Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		х
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	-		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
_		38	Х	
Pa	Note: All Form 990 filers are required to complete Schedule O rt V Statements Regarding Other IRS Filings and Tax Compliance		•	
	Check if Schedule O contains a response or note to any line in this Part V			
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable 1b 0			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			

132004 12-09-21

Form **990** (2021)

(gambling) winnings to prize winners?

Form 990 (2021) BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

			Yes	No				
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,							
	filed for the calendar year ending with or within the year covered by this return 2a 6							
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х					
	Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.							
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За		Х				
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b						
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a							
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		х				
b	If "Yes," enter the name of the foreign country							
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).							
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		Х				
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х				
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5с						
6a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit								
any contributions that were not tax deductible as charitable contributions?								
b If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts								
were not tax deductible?								
7	Organizations that may receive deductible contributions under section 170(c).							
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		Х				
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b						
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required							
	to file Form 8282?	7c		X				
d	If "Yes," indicate the number of Forms 8282 filed during the year							
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X				
f	f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?							
g	${f g}$ If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?							
h	h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?							
8	8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the							
	sponsoring organization have excess business holdings at any time during the year?							
9	9 Sponsoring organizations maintaining donor advised funds.							
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a						
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b						
10	Section 501(c)(7) organizations. Enter:							
a	Initiation fees and capital contributions included on Part VIII, line 12							
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities							
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders 11a							
a h								
b	Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.)							
122	amounts due or received from them.) Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a						
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	u						
13	Section 501(c)(29) qualified nonprofit health insurance issuers.							
а	Is the organization licensed to issue qualified health plans in more than one state?	13a						
	Note: See the instructions for additional information the organization must report on Schedule O.							
b	Enter the amount of reserves the organization is required to maintain by the states in which the							
	organization is licensed to issue qualified health plans							
С	Enter the amount of reserves on hand 13c							
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		Х				
b								
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or							
	excess parachute payment(s) during the year?	15		Х				
	If "Yes," see the instructions and file Form 4720, Schedule N.							
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		Х				
	If "Yes," complete Form 4720, Schedule O.							
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any							
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17						
	If "Yes," complete Form 6069.							

36-3350532 BONE HEALTH AND OSTEOPOROSIS FOUNDATION Form 990 (2021) Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management No Yes 12 1a Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 12 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other X officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 Did the organization become aware during the year of a significant diversion of the organization's assets? 5 6 Did the organization have members or stockholders? 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe on Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a Х b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes." describe Х 12c on Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.

Section C. Disclosure

exempt status with respect to such arrangements?

- 17 List the states with which a copy of this Form 990 is required to be filed AL, AK, AR, AZ, CA, CO, CT, FL, GA, HI, IL, KS
- 18 Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 - X Own website Another's website X Upon request Other (explain on Schedule O)

b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's

19 Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

taxable entity during the year?

State the name, address, and telephone number of the person who possesses the organization's books and records

DEBRA ERIKSON - 703-647-3000

251 18TH STREET S, #630, ARLINGTON, VA 22202

16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a

SEE SCHEDULE O FOR FULL LIST OF STATES

Form **990** (2021)

Х

16a

16b

132006 12-09-2

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization ne	or any related	orga	niza	tion	con	npen	sate	ed any current officer, di	rector, or trustee.	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(do	Position (do not check more than one				nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both an		compensation	compensation	amount of
	week		Cer an	a a a	recio	r/trus	lee)	from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	ruste	ll trus		ee/	mpen		1099-NEC)	1099-1120)	and related
	below	Individual trustee or director	Institutional trustee	16	Key employee	st co	-ie			organizations
	line)	Indivi	Instit	Officer	Key e	Highest compensated employee	Former			· ·
(1) CLAIRE GILL	37.50									
CHIEF EXECUTIVE OFFICER				Х				290,000.	0.	13,023.
(2) DEBRA ERIKSON	37.50									
CHIEF ADMINISTRATIVE OFFIC					Х			162,957.	0.	20,690.
(3) LISA TUMMINELLO	37.50									
SENIOR DIRECTOR, PATIENT EDUCATION						X		121,690.	0.	19,218.
(4) AMI PATEL	37.50									
DIRECTOR, PROFESSIONAL EDU						X		114,015.	0.	11,936.
(5) ROBERT F. GAGEL, M.D.	5.00								_	_
CHAIRMAN		Х		Х				0.	0.	0.
(6) KENNETH W. LYLES, M.D.	5.00							_	_	_
PRESIDENT		Х		Х				0.	0.	0.
(7) THOMAS F. KOINIS, M.D.	5.00								_	_
VICE PRESIDENT		Х		Х				0.	0.	0.
(8) JOAN M. LAPPE, PH.D., RN, FAAN	5.00								_	_
SECRETARY		Х		Х				0.	0.	0.
(9) KATHLEEN SHOEMAKER, PHARMD, MBA	5.00									_
TREASURER		Х		Х				0.	0.	0.
(10) SALLY FULLMAN, PHD	5.00									_
TRUSTEE		Х						0.	0.	0.
(11) BARBARA HANNAH GRUFFERMAN	5.00									
TRUSTEE		Х						0.	0.	0.
(12) KAREN KEMMIS, DPT	5.00								•	•
TRUSTEE	F 00	Х						0.	0.	0.
(13) CHARLES B. LAWRENCE, JR.	5.00	.,							_	•
TRUSTEE	F 00	Х						0.	0.	0.
(14) FREDERICK R. SINGER, M.D.	5.00	٦,						_	_	_
TRUSTEE CALL TO STATE OF THE ST	F 00	Х						0.	0.	0.
(15) JOSHUA WING, MSN, CRNS, RNFA	5.00	~							_	_
TRUSTEE	F 00	Х						0.	0.	0.
(16) NICOLE WRIGHT, PHD, MPH	5.00	v						0.	0.	_
TRUSTEE		Х						J	U •	0.
		-								
	<u> </u>		L				l			5 QQQ (2224)

Form **990** (2021)

Par	Section A. Officers, Directors, Trus		oloy	ees,			ghes	st C		s (continued)	-			
	(A)	(B)				C)			(D)	(E)			(F)	
	Name and title	Average	(do		Pos heck		າ than ເ	one	Reportable	Reportable	,	Es	timate	∍d
		hours per	box	, unle	ss pe	rson i	s both	n an	compensation	compensation			ount	
		week (list any		l a		110010	174443	100)	from	from related			other	
		hours for	lirecto						the organization	organizatior (W-2/1099-MI			pensa om th	
		related	9e or 0	stee			nsatec		(W-2/1099-MISC/	1099-NEC)			anizat	
		organizations	truste	al tru		yee	n be		1099-NEC)				d relat	
		below	Individual trustee or director	Institutional trustee	ia.	sey employee	Highest compensated employee	Je.	·			orga	ınizati	ons
		line)	Indi	Insti	Officer	Key 6	High	Former						
			-											
1b	Subtotal							ightharpoons	688,662.		0.	64	<u>4,8</u>	<u>67.</u>
С	Total from continuation sheets to Part VI	I, Section A							0.		0.			0.
d	Total (add lines 1b and 1c)							<u> </u>	688,662.		0.	64	1,8	<u>67.</u>
2	Total number of individuals (including but n	ot limited to th	ose	liste	d ab	ove) wh	o re	eceived more than \$100,	000 of reportable	е			
	compensation from the organization											1	¥	4
											1		Yes	No
3	Did the organization list any former officer,	•	-	•	•	•		_		•				v
_	line 1a? If "Yes," complete Schedule J for si											3		X
4	For any individual listed on line 1a, is the su	•							-	•		4	Х	
_	and related organizations greater than \$150											4		
5	Did any person listed on line 1a receive or a	•				•			· ·	dual for services		5		х
Sec	rendered to the organization? If "Yes," com tion B. Independent Contractors	piete Scheaule	9 <i>J T</i>	or st	icn į	oers	on .					3		_ 21
1	Complete this table for your five highest con	mnensated ind	lene	nder	nt co	ntr	acto	re th	nat received more than \$	100 000 of com	nensat	tion fro	m	
•	the organization. Report compensation for t	· ·	-								perisai		,,,,	
	(A)	ine calendar ye	Jai C	, i i dii	ig w	1011	JI VVI		(B)	cai.		(C	:)	
	Name and business	address							Description of s	ervices	С	omper		n
COI	NECT 4 STRATEGIES, LLC													
)5 GLOSTER ROAD, BETHES		20	81	6				PROJECT SERV	ICES		21!	5,1	65.
	PONENTIAL CONSULTING, L												-	
	157 PARK MEADOW COURT,		G,	V.	A	20	<u>1</u> 7	5	STAFFING SER	VICES		162	2,1	76.
	ACKBAUD													
PO	PO BOX 844827, BOSTON, MA 02284 CLOUD COMPUTING 141,058											58.		

Form **990** (2021)

135,691.

120,000.

J&R GRAPHICS

P.O. BOX 2671, FAIR LAWN, NJ 07410

REINECKE STRATEGIC SOLUTIONS, INC. 6107 RIDGE DRIVE, BETHESDA, MD 20816

\$100,000 of compensation from the organization

Total number of independent contractors (including but not limited to those listed above) who received more than

MAILHOUSE SERVICES

PROJECT SERVICES

		Check if Schedule O contains a response or	note to any lin	e in this Part VIII			
		•	,	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
တ္ထ	1	a Federated campaigns 1a					
ant		b Membership dues 1b	74,400.				
جَ ق		c Fundraising events 1c	7 1 7 1 0 0 0				
ffs,		d Related organizations 1d					
<u>ig</u>		- · · · · · · · · · · · · · · · · · · ·		-			
Sir.		e Government grants (contributions) 1e					
Contributions, Gifts, Grants and Other Similar Amounts		f All other contributions, gifts, grants, and	62,758.				
έş			02,750.	-			
		g Noncash contributions included in lines 1a-1f		3,637,158.			
O a		h Total. Add lines 1a-1f	Business Code	5,057,150.			
		L		/2 E10	/2 E10		
<u>ic</u>		a PUBLICATIONS & PROGRAM	900099	43,518.	43,518.		
er re		b CONFERENCES & SEMINARS	900099	17,150.	17,150.		
n S		c					
Jrar Sev		d					
Program Service Revenue		e					
۵		f All other program service revenue		60.660			
		g Total. Add lines 2a-2f		60,668.			
	3	,		010 600			010 600
		other similar amounts)		218,603.			218,603.
	4	Income from investment of tax-exempt bond pro		420 226			420 226
	5	Royalties		438,226.			438,226.
		(i) Real	(ii) Personal				
	6	a Gross rents 6a		-			
		b Less: rental expenses 6b		-			
		c Rental income or (loss) 6c					
		d Net rental income or (loss)					
	7	a Gross amount from sales of (i) Securities	(ii) Other				
		assets other than inventory 7a 421,887.					
		b Less: cost or other basis					
her Revenue		and sales expenses		-			
Ver		c Gain or (loss) 7c 91,926.		24 225			21 225
æ		d Net gain or (loss))	91,926.			91,926.
þe	8	a Gross income from fundraising events (not					
δ		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18					
		b Less: direct expenses 8b					
		c Net income or (loss) from fundraising events					
	9	a Gross income from gaming activities. See					
		Part IV, line 199a					
		b Less: direct expenses 9b					
		c Net income or (loss) from gaming activities	<u></u>				
	10	a Gross sales of inventory, less returns					
		and allowances 10a	6,377.				
		b Less: cost of goods sold 10b	4,457.	1 2 2 2	1 2 2 2		
		c Net income or (loss) from sales of inventory	<u></u>	1,920.	1,920.		
ဟ		<u> </u>	Business Code	2 252	2 272		
Miscellaneous Revenue	11	a LIST RENTAL INCOME	900099	3,073.	3,073.		
lane epu		b					
cell Sev		c					
Mis		d All other revenue		2 2 2 2			
\perp		e Total. Add lines 11a-11d		3,073.	6		B46 ===
	12	Total revenue. See instructions		4,451,574.	65,661.	0.	748,755.

Check if Schedule O contains a response or note to any line in this Part IX	Secti	on 501(c)(3) and 501(c)(4) organizations must comp	lete all columns. All othe	r organizations must con	nplete column (A).	
Do not included amounts reported on ifuse 60, 78, 89, 98, and 70 of Pert VIII.						X
and domestic povernients. Sue Part IV, line 21 Grants and other assistance to domestic individuals. See Part IV, line 22 Grants and other assistance to foreign organizations, froeign governments, and foreign individuals. See Part IV, line 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and two yenoplyces Compensation not included above to disqualfied persons (as defined under section 4950(x)0)(B) Compensation not included above to disqualfied persons (as defined under section 4950(x)0)(B) Compensation not included above to disqualfied persons (as defined under section 4950(x)0)(B) Compensation not included above to disqualfied persons (as defined under section 4950(x)0)(B) Compensation not included above to disqualfied persons (as defined under section 4950(x)0)(B) Compensation of understance and variety of the seal of the section 4950(x)0)(B) Compensation 401(x) and 493(b) employer combributions) Compensation 401(x) and 493(b) employer combributions (midule section 401(x) and 493(b) employer combributions) Compensation 401(x) and 493(b) employer combributions (midule section 401(x) and 493(b) employer combributions) Compensation 401(x) and 493(b) employer combributions (midule section 401(x) and 493(b) employer combributions) Compensation 401(x) and 493(b) employer combributions (midule section 401(x) and 401(x) an		not include amounts reported on lines 6b,	(A)	(B) Program service	Management and	
2 Grants and other assistance to domostic individuals. See Part IV, line 22	1	Grants and other assistance to domestic organizations				
Individuals See Part N, line 22		and domestic governments. See Part IV, line 21	1,845.	1,845.		
3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16	2	Grants and other assistance to domestic				
organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 and 16 Benefits paid to or for members 5 Compensation of current officers, directors, trustees, and key employees 6 to designating persons day foreign and source of the persons of sac lefted under section 498(I)(1)) and persons described in section 498(I)(1) and		individuals. See Part IV, line 22				
Individuals. See Part IV, lines 15 and 16 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees Compensation for funded above to disqualified persons (as defined under section 4586(IV)) and persons described in section 4586(IV)) and persons described in section 4586(IV)) and persons described in section 4586(IV)) and accrusia and contributions (include section 4586(IV)) and ado(9) employer contributions (include section 4586(IV)) and ado(9) employer contributions (include section 4586(IV)) and 408(9) employer contributions (include section 4586(IV)) and 468(9) employer contribu	3	Grants and other assistance to foreign				
Benefits paid to or for members						
5 Compensation of current officers, directors, trustees, and key employees trustees, and key employees trustees, and key employees trustees, and key employees and the dispose of dispose o		Г				
trustees, and key employees	4					
6 Compensation not included above to disqualified persons (as defined under section 4958(r)(3)(8) 7 Other salaries and wages 8 Pension plan acruals and contributions (include section 401(x) and 403(t) employer contributions) 9 Other employee benefits 14, 821, 12, 636, 901, 1, 284 9 Other employee benefits 15, 438, 418, 32, 752, 2, 337, 3, 329 16 Fees for services (nonemployees): a Management b Legal 12, 268, 9, 872, 734, 1, 662 c Accounting 36, 755, 29, 575, 2, 199, 4, 981 d Lobbying 23, 999, 19, 311, 1, 436, 3, 252 e Prolessional fundraising services. See Part IV, line 17 f Investment management fees 9 Other: (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Schol 0, 12, 683, 8, 208, 1, 666, 2, 809 13 Office expenses 177, 949, 116, 370, 28, 976, 32, 603 14 Information technology 221, 971, 178, 611, 13, 281, 30, 079 15 Royalties 16 Occupancy 182, 695, 124, 037, 46, 071, 12, 587 17 Tavel 3, 211, 426, 33, 211, 431 18 Payments to affiliates 19 Conferences, conventions, and meetings for any federal, state, or local public officials for any fede	5		406 600	44.4.000	00.600	40 455
persons (as defined under section 498B(r)(1)) and persons described in section 498B(r)(3)(8) 7 Other selaries and wages 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits 10 Payroll taxes 11 Fees for services (nonemployees): a Management b Legal 12 L2,268. 9,872. 734. 1,662. Accounting 36,755. 29,575. 2,199. 4,981. d Lobbying 2 Professional fundraising services. See Part IV, line 17 Investment management fees 9 Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch. O.) 12 Advertising and promotion 13 Office expenses 177,949. 116,370. 28,976. 32,603. 18 Poynetts of travel or entertainment expenses for any deprian, state, or local public officials of above, (List inscellarous expenses on Inceded above, (List inscellarous expenses on Sch. O.) 2 Agyments to affiliates 2 Depreciation, depletion, and amortization 1 DUBES & SUBSCRIPTIONS 4 Ag, 827. 734. 1,662. 2 Agyments of travel or entertainment expenses for any deprian, state, or local public officials above, (List inscellarous expenses on Inceded above, (List inscellarous expenses on Inceded (L), amount, is time large appears on Sch. O.) 1 DUBES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 10, 709. 2, 926 BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM 5 DINES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 9, 495. BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM 5 DINES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 9, 495. BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM 5 DINES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 9, 495. 5 BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM 5 DINES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 9, 495. 5 BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM 5 DINES & SUBSCRIPTIONS 4 Ag, 870. 27, 744. 5, 631. 9, 495. 5 BANK SERVICE FEES 17, 315. 12, 572. 3, 312. 1, 431. 4 DINONARRIUM			486,670.	414,893.	29,602.	42,175.
persons described in section 4958(c)(3)(8) 7 Other salaries and wages 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) 9 Other employee benefits 14 , 821 . 12 , 636 . 901 . 1, 284 17 Payroll taxes 54 , 338 . 418 . 32 , 752 . 2 , 337 . 3, 329 10 Payroll taxes 54 , 338 . 46 , 324 . 3, 305 . 4 , 709 11 Fees for services (nonemployees): a Management b Legal . 12 , 268 . 9 , 872 . 734 . 1 , 662 . c Accounting . 23 , 999 . 19 , 311 . 1 , 436 . 3 , 252 . e Professional fundraising services. See Part IV, line 17 f investment management fees . 23 , 999 . 19 , 311 . 1 , 496 . 3 , 388 . 9 Other. (Illie 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0, 12 , 683 . 8 , 208 . 1 , 666 . 2 , 809 . 13 Office expenses . 177 , 949 . 116 , 370 . 28 , 976 . 32 , 603 . 14 Information technology . 122 , 695 . 124 , 037 . 46 , 071 . 12 , 587 . 17 Travel . 3 , 211 . 3 , 131 . 61 . 19 . 19 Payments of travel or entertainment expenses for any federal, state, or local public officials . 19 Payments to fartilates . 2	6	•				
1						
8 Pension plan accruals and contributions (include section 401(k) and 403(k) employer contributions) 9 Other employee benefits			406 001	262.064	25 060	26 000
Section 401(k) and 403(h) employer contributions) 38,418. 32,752. 2,337. 3,329			426,931.	363,964.	25,969.	36,998.
10 Payroll taxes 54 , 338 46 , 324 3 , 305 4 , 709 11 Fees for services (nonemployees): a Management Legal	8	·	14 001	10 626	001	1 004
10 Payroll taxes 54 , 338 46 , 324 3 , 305 4 , 709 11 Fees for services (nonemployees): a Management Legal	_		14,821.	14,636.	301.	1,∠84.
11 Fees for services (nonemployees): a Management b Legal					2,33/•	3,349.
a Management b Legal			54,338.	40,324.	3,305.	4,/09.
b Legal		-				
C Accounting 36,755 29,575 2,199 4,981 d Lobbying 23,999 19,311 1,436 3,252 e Professional fundralising services. See Part IV, line 17 Investment management fees 25,005 20,121 1,496 3,388 g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch O.) 1,576,760 1,268,755 94,338 213,667 12 Advertising and promotion 12,683 8,208 1,666 2,809 13 Office expenses 177,949 116,370 28,976 32,603 14 Information technology 221,971 178,611 13,281 30,079 15 Royalties 182,695 124,037 46,071 12,587 17 Travel 3,211 3,131 61 19 18 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 49,905 48,664 944 297 10 Interest 21 Payments to affiliates 22 Perceiation, depletion, and amortization 2,444 1,667 608 169 21 Insurance 42,466 28,831 10,709 2,926 22 Other expenses, telmize expenses on toovered above, (List miscellaneous expenses on line 24e, If line 24e amount exceeds 10% of line 25, column (A), amount, Istiline 24e expenses on Schedule 0.) 72,200 70,405 1,365 430 24 Other expenses on Schedule 0.) 72,200 70,405 1,365 430 3 DUES & SUBSCRIPTIONS 42,870 27,744 5,631 9,495 5 BANK SERVICE FEES 17,315 12,572 3,312 1,431 4 Other expenses 46,827 38,306 4,014 4,507 5 All other expenses 3,584,545 2,887,783 280,820 415,942 3 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined			10 060	0 070	724	1 (()
e Professional fundraising services. See Part IV, line 17 f Investment management fees 25,005. 20,121. 1,496. 3,388 g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.) 1,576,760. 1,268,755. 94,338. 213,667 12 Advertising and promotion 12,683. 8,208. 1,666. 2,809 13 Office expenses 1,77,949. 116,370. 28,976. 32,603 14 Information technology 221,971. 178,611. 13,281. 30,079 15 Royalties 3,211. 3,131. 61. 19 16 Occupancy 182,695. 124,037. 46,071. 12,587 17 Travel 3,211. 3,131. 61. 19 18 Payments of travel or entertainment expenses for any federal, state, or local public officials payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 21 Payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 22 Insurance 42 Adventising and promotion 12,200. 70,405. 1,365. 430 23 Insurance 42 Adventising and promotion 142,870. 27,744. 5,631. 9,495 24 Other expenses in Schedule 0.) 72,200. 70,405. 1,365. 430 25 BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 26 QUBLICATIONS 42,870. 27,744. 5,631. 9,495 27 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined						1,002.
e Professional fundraising services. See Part IV, line 17 f Investment management fees 25,005. 20,121. 1,496. 3,388 g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.) 1,576,760. 1,268,755. 94,338. 213,667 12 Advertising and promotion 12,683. 8,208. 1,666. 2,809 13 Office expenses 1,77,949. 116,370. 28,976. 32,603 14 Information technology 221,971. 178,611. 13,281. 30,079 15 Royalties 3,211. 3,131. 61. 19 16 Occupancy 182,695. 124,037. 46,071. 12,587 17 Travel 3,211. 3,131. 61. 19 18 Payments of travel or entertainment expenses for any federal, state, or local public officials payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 21 Payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 22 Insurance 42 Adventising and promotion 12,200. 70,405. 1,365. 430 23 Insurance 42 Adventising and promotion 142,870. 27,744. 5,631. 9,495 24 Other expenses in Schedule 0.) 72,200. 70,405. 1,365. 430 25 BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 26 QUBLICATIONS 42,870. 27,744. 5,631. 9,495 27 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined						2 252
The state of the content of the co			43,333.	19,311.	1,430.	3,232.
g Other. (If line 11g amount exceeds 10% of line 25, column (A), amount, list line 11g expenses on Sch 0.) 1,576,760. 1,268,755. 94,338. 213,667 2 Advertising and promotion 12,683. 8,208. 1,666. 2,809 177,949. 116,370. 28,976. 32,603 177,949. 116,370. 28,976. 32,603 177,949. 116,370. 28,976. 32,603 180,0000000000000000000000000000000000			25 005	20 121	1 /06	3 300
Column (A), amount, list line 11g expenses on Sch 0.) 1,576,760. 1,268,755. 94,338. 213,667			23,003.	20,121.	1,490.	3,300.
12 Advertising and promotion 12,683. 8,208. 1,666. 2,809 177,949. 116,370. 28,976. 32,603 14 Information technology 221,971. 178,611. 13,281. 30,079 Royalties 10 Cocupancy 182,695. 124,037. 46,071. 12,587 17 Travel 3,211. 3,131. 61. 19 Payments of travel or entertainment expenses for any federal, state, or local public officials 19 Conferences, conventions, and meetings 49,905. 48,664. 944. 297 Interest 20 Depreciation, depletion, and amortization 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 42,444. 1,667. 608. 169 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) a HONORARIUM b DUES & SUBSCRIPTIONS c BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 d PUBLICATIONS e All other expenses. Add lines 1 through 24e 5 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 5 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined	g		1 576 760	1 268 755	9/ 338	213 667
177,949	40	· ·				2 809
14						
15 Royalties						
182,695. 124,037. 46,071. 12,587 17 18 18 19 19 19 19 19 19			221,371.	170,011.	13,201.	30,013.
17 Travel			182 695.	124 037.	46 071	12 587.
18 Payments of travel or entertainment expenses for any federal, state, or local public officials 49,905. 48,664. 944. 297 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 23 Insurance 42,466. 28,831. 10,709. 2,926 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) 72,200. 70,405. 1,365. 430 b DUES & SUBSCRIPTIONS 42,870. 27,744. 5,631. 9,495 c BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 d PUBLICATIONS 46,827. 38,306. 4,014. 4,507 25 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 3,584,545. 2,887,783. 280,820. 415,942						19.
for any federal, state, or local public officials 19 Conferences, conventions, and meetings 49,905. 48,664. 944. 297 20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 2,444. 1,667. 608. 169 23 Insurance 42,466. 28,831. 10,709. 2,926 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) a HONORARIUM b DUES & SUBSCRIPTIONS c BANK SERVICE FEES d PUBLICATIONS e All other expenses 46,827. 38,306. 4,014. 4,507 25 Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined			5 /	0,1011		
19 Conferences, conventions, and meetings	.0					
20 Interest 21 Payments to affiliates 22 Depreciation, depletion, and amortization 23 Insurance 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) a HONORARIUM b DUES & SUBSCRIPTIONS c BANK SERVICE FEES d PUBLICATIONS e All other expenses Ald lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined	19	· · · · · · · · · · · · · · · · · · ·	49,905.	48,664.	944.	297.
Payments to affiliates Depreciation, depletion, and amortization 2 , 444			= , = = 3 (.,		
Depreciation, depletion, and amortization 2,444						
23 Insurance 42,466			2,444.	1,667.	608.	169.
24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.) a HONORARIUM 72,200. 70,405. 1,365. 430 b DUES & SUBSCRIPTIONS 42,870. 27,744. 5,631. 9,495 c BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 d PUBLICATIONS 14,199. 9,189. 1,865. 3,145 e All other expenses 46,827. 38,306. 4,014. 4,507 25 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 3,584,545. 2,887,783. 280,820. 415,942						2,926.
HONORARIUM 72,200. 70,405. 1,365. 430	24	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A),				
b DUES & SUBSCRIPTIONS c BANK SERVICE FEES d PUBLICATIONS e All other expenses Total functional expenses. Add lines 1 through 24e 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined	2		72.200.	70.405.	1.365.	430.
c BANK SERVICE FEES 17,315. 12,572. 3,312. 1,431 e All other expenses 14,199. 9,189. 1,865. 3,145 25 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 3,584,545. 2,887,783. 280,820. 415,942						
dead PUBLICATIONS 14,199. 9,189. 1,865. 3,145 All other expenses 46,827. 38,306. 4,014. 4,507 25 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 3,584,545. 2,887,783. 280,820. 415,942						
e All other expenses 46,827. 38,306. 4,014. 4,507 25 Total functional expenses. Add lines 1 through 24e 3,584,545. 2,887,783. 280,820. 415,942 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 46,827. 38,306. 4,014. 4,507.						3,145.
 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined 3,584,545. 2,887,783. 280,820. 415,942 						
Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined						415,942.
reported in column (B) joint costs from a combined	<u>26</u>		.,,	, ,	,	,
		, , ,				
educational campaign and fundraising solicitation.		educational campaign and fundraising solicitation.				
			102,439.	26,061.	19,230.	57,148.

132010 12-09-21

Form 990 (2021)
Part X | Balance Sheet

Pai	rt X	Balance Sheet					
		Check if Schedule O contains a response or	note to an	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			126,526.	1	3,741.
	2	Savings and temporary cash investments			2,668,026.	2	3,709,625.
	3	Pledges and grants receivable, net			129,276.	3	30,497.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current					
		trustee, key employee, creator or founder, su	bstantial c	ontributor, or 35%			
		controlled entity or family member of any of t	hese perso	ons		5	
	6	Loans and other receivables from other disqu	alified per	sons (as defined			
		under section 4958(f)(1)), and persons describ		6			
ţ	7	Notes and loans receivable, net		7			
Assets	8	Inventories for sale or use			82,039.	8	77,583. 92,117.
Ä	9	Prepaid expenses and deferred charges			68,004.	9	92,117.
	10a	Land, buildings, and equipment: cost or othe					
		basis. Complete Part VI of Schedule D	10a	108,574. 103,423.			
	b	Less: accumulated depreciation	10b		6,977. 3,670,241.	10c	5,151. 4,189,517.
	11	Investments - publicly traded securities	3,670,241.		4,189,517.		
	12	Investments - other securities. See Part IV, lin		12			
	13	Investments - program-related. See Part IV, lin		13			
	14	Intangible assets		14			
	15	Other assets. See Part IV, line 11			6 851 000	15	0 100 031
	16	Total assets. Add lines 1 through 15 (must e			6,751,089.	16	8,108,231.
	17	Accounts payable and accrued expenses		302,195.	17	400,263.	
	18	Grants payable	1 150 020	18	1 202 114		
	19	Deferred revenue			1,152,832.	19	1,382,114.
	20	Tax-exempt bond liabilities		- 4 O - 1 1 - 1 - D		20	
	21	Escrow or custodial account liability. Comple				21	
ies	22	Loans and other payables to any current or for					
Liabilities		trustee, key employee, creator or founder, su				-00	
<u>E</u>	00	controlled entity or family member of any of t				22	
	23 24	Secured mortgages and notes payable to unrulative united to unrulative unrulative and loans payable to unrulative unrulat				24	
	25	Other liabilities (including federal income tax,				24	
	23	parties, and other liabilities not included on li					
		of Schedule D			136,554.	25	123,395.
	26	Total liabilities. Add lines 17 through 25			1,591,581.	26	1,905,772.
		Organizations that follow FASB ASC 958, o	heck here	e X			= 7 = 3 = 7 + 1 = 1
es		and complete lines 27, 28, 32, and 33.					
auc	27				3,863,141.	27	4,821,021.
Bala	28	***************************************			1,296,367.	28	1,381,438.
힏		Organizations that do not follow FASB ASC					,
Ξ		and complete lines 29 through 33.	,	· —			
ō	29	Capital stock or trust principal, or current fun	ds			29	
ets.	30	Paid-in or capital surplus, or land, building, or				30	
Ass	31	Retained earnings, endowment, accumulated		Г		31	_
Net Assets or Fund Balances	32				5,159,508.	32	6,202,459.
	33	Total liabilities and net assets/fund balances			6,751,089.	33	8,108,231.
					-		Form 990 (2021)

Form **990** (2021)

Form **990** (2021)

SCHEDULE A

(Form 990)

Total

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Employer identification number Name of the organization BONE HEALTH AND OSTEOPOROSIS FOUNDATION 36-3350532 Reason for Public Charity Status. (All organizations must complete this part.) See instructions. Part I The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box on lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations Provide the following information about the supported organization(s). (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other your governing document? (described on lines 1-10 organization support (see instructions) support (see instructions) No above (see instructions))

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	3772499.	3416385.	2864073.	2742849.	3637158.	16432964.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	3772499.	3416385.	2864073.	2742849.	3637158.	16432964.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						4707926.
	Public support. Subtract line 5 from line 4.						11725038.
	ction B. Total Support	1					T
	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 4	3772499.	3416385.	2864073.	2742849.	3637158.	16432964.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties,	420 100	550 504	400 060	E10 0EE	656 000	0.6520.62
	and income from similar sources	432,120.	572,794.	492,863.	519,257.	656,829.	2673863.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital		22 600	7 150	4 700	2 072	20 624
	assets (Explain in Part VI.)		23,680.	7,152.	4,729.	3,073.	38,634. 19145461.
	Total support. Add lines 7 through 10	-1- (40	950,500.
	Gross receipts from related activities,	•	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	Contraction COL		12	950,500.
13	First 5 years. If the Form 990 is for the			•			. □
Sec	organization, check this box and stop ction C. Computation of Public						P
	Public support percentage for 2021 (li			olumn (fl)		14	61.24 %
	Public support percentage from 2020					15	62.50 %
	33 1/3% support test - 2021. If the co						
	stop here. The organization qualifies						
b	33 1/3% support test - 2020. If the o						
_	and stop here. The organization quali	•		•		•	
17a	10% -facts-and-circumstances test						
	and if the organization meets the facts	_					
	meets the facts-and-circumstances te					vi novi tno organi.	▶ □
b	10% -facts-and-circumstances test	ū	•				
	more, and if the organization meets th	-					
	organization meets the facts-and-circu		ŕ				▶ □
18	Private foundation. If the organization				•		s •

Schedule A (Form 990) 2021

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
	merchandise sold or services per-						
	formed, or facilities furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that						
	are not an unrelated trade or bus-						
	iness under section 513						
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and						
	3 received from disqualified persons						
b	Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Sec	ction B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6						
10a	Gross income from interest,						
	dividends, payments received on securities loans, rents, royalties,						
	and income from similar sources						
b	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
c	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included on line 10b, whether or not the business is						
	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is for the	e organization's fir	rst, second, third, f	fourth, or fifth tax y	year as a section 5	01(c)(3) organization	on,
_			-				>
	ction C. Computation of Publi						
	Public support percentage for 2021 (li			column (f))		15	%
	Public support percentage from 2020					16	%
	ction D. Computation of Inves					T .= I	
	Investment income percentage for 20					17	<u>%</u>
	Investment income percentage from 2					0.1/00/	%
19a	33 1/3% support tests - 2021. If the						/ is not
	more than 33 1/3%, check this box ar						
b	33 1/3% support tests - 2020. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organizatio	n did not check a	box on line 14, 19a	a, or 19b, check th	ns box and see ins	tructions	▶Ш

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

 If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes." provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

1	
2	
3a	
3b	
3с	
4a	
4b	
4.	
4c	
5a	
5b	
5с	
6	
7	
8	
9a	
9b	
9с	
10a	
401	
10b	

Vas No

that these activities constituted substantially all of its activities.

b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes." explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.

Parent of Supported Organizations. Answer lines 3a and 3b below.

- a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.
- b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

2a 2b За

	edule A (Form 990) 2021 BUNE HEALTH AND USTEUP			0-3330334 Page 6
Ра	rt V Type III Non-Functionally Integrated 509(a)(3) Supporti			
1	Check here if the organization satisfied the Integral Part Test as a qualifying	ng trust or	n Nov. 20, 1970 (<i>explain in</i> F	Part VI). See instructions.
	All other Type III non-functionally integrated supporting organizations must	st complet	e Sections A through E.	Т
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	tion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
c	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other factors			
	(explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,			
	see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	tion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions).	6		

Schedule A (Form 990) 2021

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

instructions).

Pa	rt V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nizations (continu	ıed)	
Sect	ion D - Distributions		•	·	Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp	ot purposes of supported			
	organizations, in excess of income from activity			2	
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pro	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2021 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
		(i)	/ii)	Ţ	(iii)

Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6			
2 Underdistributions, if any, for years prior to 2021 (reason	ո-		
able cause required - explain in Part VI). See instruction	s.		
3 Excess distributions carryover, if any, to 2021			
a From 2016			
b From 2017			
c From 2018			
d From 2019			
e From 2020			
f Total of lines 3a through 3e			
g Applied to underdistributions of prior years			
h Applied to 2021 distributable amount			
i Carryover from 2016 not applied (see instructions)			
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4 Distributions for 2021 from Section D,			
line 7:			
Applied to underdistributions of prior years			
b Applied to 2021 distributable amount			
c Remainder. Subtract lines 4a and 4b from line 4.			
5 Remaining underdistributions for years prior to 2021, if			
any. Subtract lines 3g and 4a from line 2. For result grea	iter		
than zero, explain in Part VI. See instructions.			
6 Remaining underdistributions for 2021. Subtract lines 3h	ո		
and 4b from line 1. For result greater than zero, explain i	in		
Part VI. See instructions.			
7 Excess distributions carryover to 2022. Add lines 3j			
and 4c.			
8 Breakdown of line 7:			
a Excess from 2017			
b Excess from 2018			
c Excess from 2019			
d Excess from 2020			
e Excess from 2021			

Schedule A (Form 990) 2021

Schedule B

(Form 990)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990 or Form 990-PF.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2021

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Employer identification number

36-3350532

Organization type (check one): Filers of: Section: X 501(c)(3) (enter number) organization Form 990 or 990-EZ 4947(a)(1) nonexempt charitable trust not treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** ☐ For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules X For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Schedule B (Form 990) (2021)

Name of organization

Employer identification number

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

36-3350532

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>1,248,720</u> .	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$ <u>175,000</u> .	Person X Payroll
(a)	(b)	(c)	(d)
No4_	Name, address, and ZIP + 4	Total contributions \$ 177,738.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$151,825.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990) (2021)

Name of organization Employer identification number

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

36-3350532

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$139,500.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$ <u>565,000.</u>	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Oncash Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization Employer identification number

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

36-3350532

Part II	Noncash Property (see instructions). Use duplicate copies of Part	II if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
123453 11-11.	21		Schedule B (Form 990) (2021)

Name of organization Employer identification number

	TEALTH AND OSTEOPOROSIS		nantice FO4/	36-3350532
t III	from any one contributor. Complete columns (a	a) through (e) and the following line	ntry. For organ	(7), (8), or (10) that total more than \$1,000 for the nizations
	completing Part III, enter the total of exclusively religious,	charitable, etc., contributions of \$1,000 of	r less for the ye	ear. (Enter this info. once.) \$
	Use duplicate copies of Part III if additional	space is needed.		
lo. m	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
t I	(2): 3	(0, 000 01 g)		(a) Zecerip nem er men ginere mene
			_	
_			_	
			_	
L				
		(e) Transfer of g	ift	
L	Transferee's name, address, a	nd ZIP + 4	Rela	tionship of transferor to transferee
			ı	
o. 1	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
	, , 	(-, g		(, =
			_	
-			_	
			_	
-				
		(e) Transfer of g	ift	
L	Transferee's name, address, a	nd ZIP + 4	Rela	tionship of transferor to transferee
		<u></u>		
o. n	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
4				
			-	
-	-	-	-	
			-	
ŀ				
		(e) Transfer of g	ift	
		. 715		
H	Transferee's name, address, a	Ind ZIP + 4	Rela	tionship of transferor to transferee
- 1		<u> </u>	Ī	
o.	(b) Purpose of gift	(c) Use of gift		(d) Description of how gift is held
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o. I			 -	
o. 1				
D. 1 1			_	
o. 1 1			-	
o. 1 -				
o. 1		(e) Transfer of g	ift	
D. 1 1	Transferee's name, address, a			tionship of transferor to transferee

SCHEDULE C (Form 990)

Political Campaign and Lobbying Activities

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527 Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (See separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (See separate instructions), then

	Section 501(c)(4), (5), or (6) organizat	tions: Complete Part III.			
Nam	ne of organization			·	oyer identification number
		ALTH AND OSTEOPO			36-3350532
Pa	art I-A Complete if the org	janization is exempt und	er section 501(c)	or is a section 527 or	ganization.
2	Provide a description of the organiz Political campaign activity expendit Volunteer hours for political campai	ures		 ▶\$	
Pa	rt I-B Complete if the org	janization is exempt und	er section 501(c)(3).	
1	Enter the amount of any excise tax	incurred by the organization und	der section 4955	▶ \$	
	Enter the amount of any excise tax				
3	If the organization incurred a section	n 4955 tax, did it file Form 4720	for this year?		Yes No
	Was a correction made?				Yes No
b	If "Yes," describe in Part IV.		504(a)		\(0\)
_	rt I-C Complete if the org	•		<u> </u>	· · ·
	Enter the amount directly expended				
2	Enter the amount of the filing organ				
•	exempt function activities				
3	Total exempt function expenditures				
4	line 17b Did the filing organization file Form				
5	Enter the names, addresses and en				
Ū	made payments. For each organiza				
	contributions received that were pro	·			•
	political action committee (PAC). If	additional space is needed, prov	vide information in Part	IV.	
	(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's funds. If none, enter -0	(e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990) 2021

LHA

132041 11-03-21

	Lobbying Expen	ditures During 4-Yea	r Averaging Period		
Calendar year (or fiscal year beginning in)	(a) 2018	(b) 2019	(c) 2020	(d) 2021	(e) Total
2a Lobbying nontaxable amount	359,656.	329,342.	281,899.	350,024.	1,320,921.
b Lobbying ceiling amount (150% of line 2a, column(e))					1,981,382.
c Total lobbying expenditures	168,000.	66,000.	17,619.	24,000.	275,619.
d Grassroots nontaxable amount	89,914.	82,336.	70,475.	87,506.	330,231.
e Grassroots ceiling amount (150% of line 2d, column (e))					495,347.
f Grassroots lobbying expenditures	66,000.	60,000.	17,619.	24,000.	167,619.

Schedule C (Form 990) 2021

Schedule C (Form 990) 2021 BONE HEALTH AND OSTEOPOROSIS FOUNDATION 36-3350532 Page 3 Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For e	ach "Yes" response on lines 1a through 1i below, provide in Part IV a detailed description	(a)		(k)
of the	e lobbying activity.	Yes	No	Amo	ount
1	During the year, did the filing organization attempt to influence foreign, national, state, or				
	local legislation, including any attempt to influence public opinion on a legislative matter				
	or referendum, through the use of:				
а	Volunteers?				
	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?				
С	Media advertisements?				
d	Mailings to members, legislators, or the public?				
е	Publications, or published or broadcast statements?				
	Grants to other organizations for lobbying purposes?				
	Direct contact with legislators, their staffs, government officials, or a legislative body?				
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?				
	Other activities?				
	Total. Add lines 1c through 1i				
	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?				
	If "Yes," enter the amount of any tax incurred under section 4912				
	If "Yes," enter the amount of any tax incurred by organization managers under section 4912				
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?	- F04/a\/F\		dia.	
Par	t III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(6)	n 501(c)(5)	, or sec	ction	
	501(c)(6).			V	NI-
				Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the till-B Complete if the organization is exempt under section 501(c)(4), section	e prior year?	3	otion	
ı aı	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered		-		3 ie
	answered "Yes."	110 011 (1	<i>5)</i> 1 a. c	iii A, iiiic	0, 13
1	Dues, assessments and similar amounts from members		1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of politic		.		
_	expenses for which the section 527(f) tax was paid).	,ui			
а	Current year		2a		
	Carryover from last year				
	Total				
	4				
	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the amount on line 3, what portion of the exceeds the exceeds the amount on line 3, what portion of the exceeds the				
•	does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and po				
			4		
5	Taxable amount of lobbying and political expenditures. See instructions		. 5		
Par			5		
	de the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group	list\· Part II-Δ	lines 1 s	and 2 (See	
	actions); and Part II-B, line 1. Also, complete this part for any additional information.	iist, i ait ii A	, 11103 1 6	110 Z (OCC	
1113616	belons), and that the firm of the firm of the firm of the firm and additional information.				

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.
► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2021
Open to Public

Open to Public Inspection

Employer identification number

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION 36-3350532 Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the Part I organization answered "Yes" on Form 990, Part IV, line 6. (a) Donor advised funds (b) Funds and other accounts Total number at end of year Aggregate value of contributions to (during year) 2 3 Aggregate value of grants from (during year) Aggregate value at end of year 4 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds 5 are the organization's property, subject to the organization's exclusive legal control? Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring Conservation Easements. Complete if the organization answered "Yes" on Form 990, Part IV, line 7. Purpose(s) of conservation easements held by the organization (check all that apply). Preservation of land for public use (for example, recreation or education) Preservation of a historically important land area Protection of natural habitat Preservation of a certified historic structure Preservation of open space Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last Held at the End of the Tax Year day of the tax year. Total number of conservation easements 2a Total acreage restricted by conservation easements Number of conservation easements on a certified historic structure included in (a) 2c Number of conservation easements included in (c) acquired after 7/25/06, and not on a historic structure listed in the National Register Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax Number of states where property subject to conservation easement is located Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? 6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements. Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" on Form 990, Part IV, line 8. 1a If the organization elected, as permitted under FASB ASC 958, not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide in Part XIII the text of the footnote to its financial statements that describes these items. b If the organization elected, as permitted under FASB ASC 958, to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items: (i) Revenue included on Form 990, Part VIII, line 1 (ii) Assets included in Form 990, Part X If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under FASB ASC 958 relating to these items: a Revenue included on Form 990, Part VIII, line 1

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Assets included in Form 990, Part X

Schedule D (Form 990) 2021

Schedule D (Form 990) 2021

e Other

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X, column (B), line 10c.)

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-o	f-year market value
1) Financial derivatives			
2) Closely held equity interests			
3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)			
Part VIII Investments - Program Related.		1	
Complete if the organization answered "Yes" or	n Form 990, Part IV, line	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-o	f-year market value
(1)			-
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(*)			
(8)			
(8)			
(9)			
(9) otal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets.	n Form 990. Part IV. line	11d. See Form 990. Part X. line 15.	
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or		11d. See Form 990, Part X, line 15.	(b) Book value
tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D	n Form 990, Part IV, line escription	11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) Ital. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8)		11d. See Form 990, Part X, line 15.	(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9)	escription		(b) Book value
(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) otal. (Column (b) must equal Form 990, Part X, col. (B) line 13.)	escription		(b) Book value
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(9) tal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) tal. (Column (b) must equal Form 990, Part X, col. (B) line 2 Part X Other Liabilities. Complete if the organization answered "Yes" or (a) Description of liability (1) Federal income taxes (2) DEFERRED RENT (3)	escription		(b) Book value
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(9) Intal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) ▶ Part IX Other Assets. Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) Part X Other Liabilities. Complete if the organization answered "Yes" or (a) Description of liability (1) Federal income taxes (2) DEFERRED RENT (3) (4) (5) (6) (7)	escription		(b) Book value
(9) Intal. (Col. (b) must equal Form 990, Part X, col. (B) line 13.) Complete if the organization answered "Yes" or (a) D (1) (2) (3) (4) (5) (6) (7) (8) (9) Intal. (Column (b) must equal Form 990, Part X, col. (B) line (Column (b) must equal Form 990, Part X) Complete if the organization answered "Yes" or (a) Description of liability (1) Federal income taxes (2) DEFERRED RENT (3) (4) (5) (6)	escription		(b) Book value

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

Sche	dule D (Form 990) 2021 BONE HEALTH AND OSTEOPOROSIS	FC	OUNDATION	36-	3350532	Page
Par	t XI Reconciliation of Revenue per Audited Financial Statements	Wit	th Revenue per Re	turn.		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total revenue, gains, and other support per audited financial statements			1	4,620,	692
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a	175,920.			
b	Donated services and use of facilities	2b	13,746.			
С	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d			2e	189,	666
3	Subtract line 2e from line 1			3	4,431,	026
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					

Total revenue. Add lines 3 and 4c. (This must equal Form 990. Part I. line 12 Part XII | Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

	Complete if the organization answered "Yes" on Form 990, Part IV, line 1				
1	Total expenses and losses per audited financial statements	1	3,577,743.		
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	13,746.		
b	Prior year adjustments	2b			
С	Other losses	2c	4,457.		
d	Other (Describe in Part XIII.)				
е	Add lines 2a through 2d			2e	18,203.
3	Subtract line 2e from line 1			3	3,559,540.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	25,005.		
b	Other (Describe in Part XIII.)	4b			
С	Add lines 4a and 4b			4c	25,005.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 18.)		5	3,584,545.	
Pa	t XIII Supplemental Information.				

a Investment expenses not included on Form 990, Part VIII, line 7b

Other (Describe in Part XIII.)

c Add lines 4a and 4b

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X, LINE 2:

THE FOUNDATION IS EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION 501(C)(3)OF THE INTERNAL REVENUE CODE. THE FOUNDATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE VARIOUS JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. THE FOUNDATION FILES THE FEDERAL FORM 990 TAX RETURN IN THE U.S. FEDERAL JURISDICTION AND VARIOUS STATES. AS OF DECEMBER 31, 2021, THE STATUTE OF LIMITATION FOR TAX YEARS 2018 THROUGH 2020 REMAINS OPEN WITH THE U.S. FEDERAL JURISDICTION AND VARIOUS STATES.

IN ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, ACCOUNTING STANDARDS REQUIRE AN ENTITY TO RECOGNIZE THE FINANCIAL STATEMENT IMPACT OF A TAX POSITION WHEN IT IS MORE-LIKELY-THAN-NOT THAT THE POSITION WILL NOT BE

SCHEDULE J (Form 990)

Department of the Treasury

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23.
 ► Attach to Form 990.
 ► Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Employer identification number 36-3350532

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2	Х	
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee X Written employment contract			
	Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
b	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
С	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		_X_
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		_X_
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 4958.6(c)?	۱۵		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS0 compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)
(A) Name and Title	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) CLAIRE GILL	(i)	275,000.	15,000.	0.	10,577.	2,446.	303,023.	0.
CHIEF EXECUTIVE OFFICER	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) DEBRA ERIKSON	(i)	161,957.	1,000.	0.	6,800.	13,890.	183,647.	0.
CHIEF ADMINISTRATIVE OFFIC	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
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	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Page 3

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE O (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for the latest information.

Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Employer identification number 36-3350532

FORM 990, PART III, LINE 1
THE BONE HEALTH & OSTEOPOROSIS FOUNDATION (BHOF) IS THE LEADING HEALTH
ORGANIZATION DEDICATED TO PREVENTING OSTEOPOROSIS AND BROKEN BONES,
PROMOTING STRONG BONES FOR LIFE, AND REDUCING HUMAN SUFFERING THROUGH
PROGRAMS OF PUBLIC AND CLINICIAN AWARENESS, EDUCATION, ADVOCACY, AND
RESEARCH.
ESTABLISHED IN 1984, BHOF IS THE NATION'S LARGEST HEALTH ORGANIZATION
SOLELY DEDICATED TO OSTEOPOROSIS AND BONE HEALTH.
OSTEOPOROSIS IS A MAJOR PUBLIC HEALTH THREAT FOR AN ESTIMATED 54
MILLION AMERICANS. STUDIES SHOW THAT ONE IN TWO WOMEN AND UP TO ONE IN
FOUR MEN OVER AGE 50 WILL BREAK A BONE DUE TO OSTEOPOROSIS IN THEIR
LIFETIME. BHOF WORKS TO IMPROVE PATIENT CARE AND SUPPORT FOR THOSE WHO
HAVE BROKEN BONES DUE TO OSTEOPOROSIS AND TO EDUCATE THE PUBLIC TO
PREVENT OSTEOPOROSIS AND BROKEN BONES AND PROMOTE STRONG BONES FOR
LIFE.
TO ACCOMPLISH ITS MISSION, BHOF ACCEPTS SUPPORT FROM A WIDE BREADTH OF
DIVERSIFIED SOURCES, INCLUDING INDIVIDUALS, FOUNDATIONS, GOVERNMENT
SOURCES, AND CORPORATIONS.
FORM 990, PART III, LINE 4A
PATIENT EDUCATION:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Schedule O (Form 990) 2021 Page 2

Name of the organization BONE HEALTH AND OSTEOPOROSIS FOUNDATION **Employer identification number** 36-3350532

BHOF PROVIDES PATIENTS AND CAREGIVERS WITH THE LATEST ON OSTEOPOROSIS

PREVENTION, TREATMENT, AND DETECTION BY OFFERING MYRIAD RESOURCES.

SUPPORT GROUPS

WITH OUR BUILDING STRENGTH TOGETHER SUPPORT GROUP PROGRAM AS ONE OF BHOF'S MOST IMPORTANT ASSETS, IN 2021 WE CONTINUED OUR EFFORTS TO IDENTIFY HOW WE CAN BETTER ASSIST WITH PATIENT/CAREGIVER NEEDS. SINCE ALL SUPPORT GROUPS HAVE BEEN MEETING VIRTUALLY DUE TO COVID-19, WE DEVELOPED BI-MONTHLY, EDUCATIONAL CURRICULUMS OFFERING SUPPORT GROUP LEADERS TIMELY, SEASONAL INFORMATION ABOUT NUTRITION, EXERCISE, FALLS PREVENTION, AND OTHER LIFESTYLE PRACTICES THAT THEY CAN SHARE WITH THEIR MEMBERS. THESE DYNAMIC GROUPS HELD STEADY DURING 2021 WITH 24 ORGANIZATIONS NATIONWIDE.

BHOF'S ONLINE COMMUNITY HOSTED BY INSPIRE

BHOF'S ONLINE COMMUNITY CONTINUES TO BE A SAFE, VIRTUAL SPACE WHERE PATIENTS AND CAREGIVERS AFFECTED BY OSTEOPOROSIS COME TOGETHER TO SHARE HELPFUL ADVICE AND SUPPORT ONE ANOTHER. WE WERE PLEASED TO SEE COMMUNITY MEMBERSHIP GROW ON AN ANNUAL BASIS. IN 2021, THE ONLINE COMMUNITY INCREASED TO NEARLY 78,000.

HEALTHY BONES, BUILD THEM FOR LIFE PATIENT REGISTRY

A FIRST OF ITS KIND TOOL IN THE OSTEOPOROSIS FIELD, THE HEALTHY BONES, BUILD THEM FOR LIFE PATIENT REGISTRY SURVEYS PATIENTS AND CAREGIVERS ABOUT HOW OSTEOPOROSIS AND OSTEOPENIA IMPACT THEIR LIVES. THIS PATIENT-REPORTED INFORMATION IS COLLECTED ANONYMOUSLY, COMBINED, AND ANALYZED BY BHOF TO MAP THE PATIENT JOURNEY AND IDENTIFY WHAT PATIENTS

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

S16-3350532

NEED AND WANT MOST. PEOPLE LIVING WITH AND AFFECTED BY ALL STAGES OF

OSTEOPOROSIS ARE INVITED TO PARTICIPATE IN THE HEALTHY BONES, BUILD

THEM FOR LIFE PATIENT REGISTRY BY COMPLETING REGULAR, ONGOING SURVEYS.

TO DATE, BHOF HAS RECEIVED MORE THAN 1,100 SURVEY RESPONSES AND HAS

LEARNED MANY USEFUL INSIGHTS TO HELP US UNDERSTAND THE PATIENT JOURNEY.

THE OVERWHELMING MAJORITY OF RESPONDENTS ARE PATIENTS (98%); CAREGIVERS

MAKE UP THE REMAINING 2%. SEEKING FUNDING FOR ADDITIONAL SURVEYS IN

2022 WILL BE A KEY PRIORITY AS WE WORK TO CONTINUE COLLECTING

INVALUABLE PATIENT INFORMATION AND FEEDBACK.

NATIONAL OSTEOPOROSIS MONTH

TO COMMEMORATE NATIONAL OSTEOPOROSIS MONTH, BHOF DEVELOPED A VARIETY OF MATERIALS SHOWCASING SIMPLE STEPS TO PROMOTE GOOD BONE HEALTH. A CORNERSTONE OF THE INITIATIVE WAS BHOF'S DIGITAL CALENDAR, WHICH FEATURED 31 DAYS OF USEFUL "TO-DOS" TO HELP KEEP BONES STRONG AND RAISE AWARENESS ABOUT OSTEOPOROSIS. ADDITIONAL RESOURCES INCLUDED A USER-FRIENDLY SOCIAL MEDIA TOOLKIT, THE OPPORTUNITY TO ATTEND AN EXERCISE-FOCUSED WEBINAR AND AN INSPIRING PODCAST. SOCIAL MEDIA OUTREACH AND WEBSITE DATA WAS ALSO STRONG. THE SOCIAL MEDIA POSTS SUPPORTING THE CALENDAR WERE THE MOST POPULAR, GARNERING SEVERAL THOUSAND VIEWS AND SHARES. OTHER SUPPORTING MATERIALS AND GRAPHICS WERE ALSO SHARED WIDELY. POSTS WITH THE HIGHEST ENGAGEMENT AND WITH A CONSISTENT REACH OF MORE THAN 1,000 INCLUDED THOSE THAT HIGHLIGHTED AN OSTEOPOROSIS FACT OR STATISTIC. THIS INFORMATION ALONG WITH IMAGES WERE INCLUDED IN THE TOOLKIT. IN ADDITION, DURING MAY, TRAFFIC TO THE WEBSITE RESULTED IN MORE THAN A 40% INCREASE IN USERS AND 59% INCREASE IN PAGEVIEWS IN COMPARISON TO FY2020.

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Employer identification number
36-3350532

FORM 990, PART III, LINE 4B

PROFESSIONAL EDUCATION:

THROUGH BHOF'S PROFESSIONAL LEARNING CENTER, MORE THAN 1,600 CONTINUING

EDUCATION CREDITS WERE AWARDED TO OVER 250 LEARNERS. WE CURRENTLY OFFER

MORE THAN 45 ACTIVITIES THAT CAN BE CLAIMED FOR OVER 40 CONTINUING

MEDICAL EDUCATION CREDITS.

HEALTHY BONES: HEALTHY COMMUNITIES

LAUNCHED IN 2019, THE HEALTHY BONES: HEALTHY COMMUNITIES TRAINING

PROGRAM ENGAGES A NATIONAL MEDICAL COHORT FOCUSED ON OSTEOPOROSIS AND

HEALTHY BONES, TARGETING THE EDUCATIONAL AND SUPPORT NEEDS OF FAMILY

PHYSICIANS, INTERNISTS, AND ADVANCED PRACTICE PROVIDERS. THE CONTENT

FOCUSES ON EVERYTHING FROM BASIC BONE BIOLOGY TO OSTEOPOROSIS

EPIDEMIOLOGY, DIAGNOSIS, AND MANAGEMENT. THROUGH THE PROGRAM, WE ARE

RE-TRAINING FAMILY PRACTICE, INTERNAL MEDICINE, AND

OBSTETRICS/GYNECOLOGY PROVIDERS IN EACH COMMUNITY TO BECOME BONE HEALTH

EXPERTS AND TO SERVE AS A RESOURCE FOR OTHER LOCAL CLINICIANS. IN

2021, WE HOSTED A SUCCESSFUL PROGRAM IN PITTSBURGH, PA, AND WILL RESUME

IN 2022 WITH THREE MORE TRAINING SITES. IN ADDITION, PARTICIPANTS AT

EACH PROGRAM SITE ARE WORKING ON AN ONGOING PROJECT TOGETHER TO RAISE

AWARENESS ABOUT BONE HEALTH AND OSTEOPOROSIS AND IMPROVE PATIENT CARE.

WOMEN'S BONE HEALTH COURSES FOR NURSE PRACTITIONERS

BONE HEALTH & OSTEOPOROSIS FOUNDATION IN PARTNERSHIP WITH NURSE

PRACTITIONERS IN WOMEN'S HEALTH (NPWH) HOSTED FOUR WEBINARS TARGETED TO

NURSE PRACTITIONERS THAT OFFERS IN-DEPTH REVIEWS OF WOMEN'S BONE HEALTH

Employer identification number Name of the organization 36-3350532 BONE HEALTH AND OSTEOPOROSIS FOUNDATION ISSUES. IN ADDITION, NPWH IS ADDING A NEW BONE HEALTH SECTION TO ITS FREE, DOWNLOADABLE WELL WOMAN APP USED BY ITS MEMBERS. BHOF EXPERTS PROVIDED THE CONTENT FOR THIS NEW SECTION OF THE APP. INTERDISCIPLINARY SYMPOSIUM ON OSTEOPOROSIS (ISO2021) THE INTERDISCIPLINARY SYMPOSIUM ON OSTEOPOROSIS (ISO2021) WAS HELD VIRTUALLY FROM MAY 12-14, 2021. THE FLS BASIC AND ADVANCED TRAINING WORKSHOP WAS HOSTED ON MAY 15, 2021. ISO2021 OFFERED EDUCATIONAL SESSIONS TO BENEFIT THOSE IN THE MANY MEDICAL DISCIPLINES AND SPECIALTIES WHO WORK WITH PATIENTS WHO HAVE AND/OR ARE AT RISK FOR OSTEOPOROSIS AND FRACTURES. LED BY EXPERT FACULTY, THE INTERACTIVE SESSIONS FOCUSED ON ALL AREAS OF BONE HEALTH ASSESSMENT, OSTEOPOROSIS DIAGNOSIS AND PATIENT MANAGEMENT, EXERCISE, NUTRITION, AND POST-FRACTURE CARE AS WELL AS OTHER SPECIALTY TOPICS. FORM 990, PART III, LINE 4C ADVOCACY: BHOF STRIVES TO HIGHLIGHT THE OSTEOPOROSIS CRISIS IN EFFORTS TO RECEIVE PUBLIC POLICY ATTENTION THROUGH VARIOUS EFFORTS. FRACTURE PREVENTION COALITION UPDATE THROUGHOUT 2021, BHOF CONTINUED WORKING AS A MEMBER OF THE FRACTURE PREVENTION COALITION (FPC). BHOF AND HUNDREDS OF PHYSICIAN GROUPS, COMPANIES, AND ADVOCACY GROUPS ALL UNITE AS THE FRACTURE PREVENTION COALITION AND WORK TO PASS LEGISLATION TO IMPROVE ACCESS TO BONE

Schedule O (Form 990) 2021

DENSITY (DXA) TESTING. WE EXTEND SPECIAL THANKS TO HOLOGIC AND AMGEN

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

FOR THEIR CONTINUED SPONSORSHIP OF OUR FPC ACTIVITIES, WHICH INCLUDED

WEEKLY COALITION CALLS AND MAINTENANCE OF THE DATABASE OF ACTIVE,

GRASSROOTS CONSTITUENTS WHO ARE COMMITTED TO IMPROVING ACCESS TO BONE

DENSITY TESTING FOR ALL AMERICANS. IN ADDITION, THE FPC WAS VERY

SUPPORTIVE OF NATIONAL OSTEOPOROSIS MONTH AND DISTRIBUTED OUR

MATERIALS/RESOURCES TO HUNDREDS OF HILL STAFFERS THROUGHOUT MAY.

NATIONAL BONE HEALTH POLICY INSTITUTE

BHOF'S BONE HEALTH POLICY INSTITUTE WAS LAUNCHED IN 2019 TO RAISE

AWARENESS AND DRIVE POLICY THAT SUPPORTS PATIENTS WITH OSTEOPOROSIS AND

THEIR CAREGIVERS. THIS YEAR, OUR COALITION TO STRENGTHEN BONE HEALTH

MEMBERSHIP GREW TO INCLUDE 17 LEADING NATIONAL ORGANIZATIONS, AND WE

CONVENED TWO VIRTUAL MEETINGS OF THE COALITION. TOGETHER, WE ARE

ADVOCATING TO CREATE POLICIES FOR HEALTHY, STRONG BONES AND HEALTHIER

AGING. BHOF AND ASBMR CREATED A WHITE PAPER OUTLINING A POST-FRACTURE

CARE REIMBURSEMENT MODEL BASED ON THE MODEL USED FOR OPIOID USAGE

DISORDERS. THE PAPER WAS CIRCULATED TO RECEIVE ENDORSEMENTS FROM OTHER

ORGANIZATIONS (13 RECEIVED) AND WAS SUBMITTED TO CMS FOR CONSIDERATION

OF A NEW REIMBURSEMENT CODE FOR POST-FRACTURE CARE. BHOF AND OTHER

STAKEHOLDERS MET WITH CMS STAFF MULTIPLE TIMES TO EXPLAIN THE RATIONALE

AND FORMAT FOR THIS NEW REIMBURSEMENT MODEL.

BHOF ALSO WORKED WITH THE INDEPENDENT ACTUARIAL FIRM MILLIMAN TO

ANALYZE THE STATE-BY-STATE ECONOMIC AND CLINICAL IMPACT OF OSTEOPOROTIC

FRACTURES SUFFERED BY AMERICANS INSURED BY MEDICARE. THE REPORTS WERE

RELEASED IN MARCH 2021 AND PROVIDE THE FIRST OF ITS KIND DETAILED

STATE-LEVEL REVIEW OF THE INCIDENCE OF OSTEOPOROTIC FRACTURES, THEIR

HEALTH CARE IMPACT AND ASSOCIATED MEDICARE COSTS. THE REPORT,

Name of the organization
BONE HEALTH AND OSTEOPOROSIS FOUNDATION

SUPPLEMENT, INFOGRAPHIC, RECORDING, KEY FINDINGS DOCUMENT, AND MAP TO

INDIVIDUAL STATE REPORTS CAN BE FOUND ON THE NATIONAL BONE HEALTH

POLICY INSTITUTE WEBSITE:

HTTPS://WWW.BONEHEALTHPOLICYINSTITUTE.ORG/STATE-REPORTS-2021.

THE AMBASSADORS LEADERSHIP COUNCIL

A BHOF AMBASSADOR IS A WELL-INFORMED, PASSIONATE, AND OFTEN PERSUASIVE

INDIVIDUAL WHO CARES DEEPLY ABOUT THOSE WHO SUFFER FROM OSTEOPOROSIS.

OUR AMBASSADORS ARE ADEPT AT MAKING AN IMPACT AND SPARKING POSITIVE

CHANGE IN THEIR FIELD, SECTOR, OR COMMUNITY. WE ADDED 15 AMBASSADORS IN

2021, BRINGING OUR CURRENT TOTAL TO 180 MEMBERS. IN ADDITION, WE

CONTINUED TO UPDATE OUR ALC MEMBER RESOURCES/MATERIALS AND DRAFTED AND

DISTRIBUTED BI-MONTHLY EMAIL UPDATES FOCUSED ON ADVOCACY, FUNDRAISING

AND EDUCATION. ALC MEMBERS WERE ALSO TAPPED TO RESPOND TO SPECIFIC

POLICY AND MEDIA REQUESTS, INCLUDING ACCESS TO PATIENT CARE VIA

TELEMEDICINE DURING THE COVID-19 PANDEMIC.

FORM 990, PART VI, SECTION B, LINE 11B:

THE CHIEF ADMINISTRATIVE OFFICER AND FINANCE CONSULTANT, AS WELL AS THE

CHIEF EXECUTIVE OFFICER, REVIEW THE FEDERAL FORM 990 AS PREPARED BY THE

IDEPENDENT AUDITORS TO DETERMINE IF THE INFORMATION PRESENTED IN THE

FEDERAL FORM 990 IS IN AGREEMENT WITH INFORMATION ORIGINALLY PROVIDED TO

THE INDEPENDENT AUDITORS. THE FOUNDATION AND AUDITORS DISCUSS ISSUES, IF

ANY, BEFORE THE FEDERAL FORM 990 IS FILED WITH THE INTERNAL REVENUE

SERVICE. BOARD MEMBERS RECEIVE A COPY OF THE COMPLETED FORM 990 FOR REVIEW

AND COMMENT BEFORE IT IS FILED.

Schedule O (Form 990) 2021 Page **2**

Name of the organization

BONE HEALTH AND OSTEOPOROSIS FOUNDATION

Employer identification number 36-3350532

FORM 990, PART VI, SECTION B, LINE 12C:

THE BOARD ANNUALLY REVIEWS THE CONFLICT OF INTEREST POLICY AND DISCLOSES

ANY POTENTIAL CONFLICT OF INTEREST. ALL EMPLOYEES ARE ASKED TO SIGN A

CONFLICT OF INTEREST DISCLOSURE STATEMENT. THE SIGNED DOCUMENTS ARE

REVIEWED BY THE CHIEF EXECUTIVE OFFICER AND KEPT BY THE CHIEF

ADMINISTRATIVE OFFICER. THE CONFLICT OF INTEREST POLICY IS ALWAYS TAKEN

INTO CONSIDERATION WHEN THERE IS THE POTENTIAL FOR CONFLICT, PARTICULARLY

WHEN SIGNING NEW CONTRACTS OR BEGINNING NEW RELATIONSHIPS. ANY POSSIBLE

APPEARANCE OF CONFLICT OF INTEREST THAT ARISES IN THE COURSE OF BUSINESS IS

RESEARCHED TO DETERMINE THE EXISTENCE OF A CONFLICT. IF A CONTRACT IS TO BE

MADE WITH A RELATED PARTY, IT IS DISCLOSED TO THE BOARD AND A VOTE IS TAKEN

IF THE FOUNDATION'S STAFF MEMBERS IDENTIFY A CONFLICT OF INTEREST. THE

FOUNDATION'S CHIEF EXECUTIVE OFFICER AND ITS CHIEF ADMINISTRATIVE OFFICER

SHARE THIS INFORMATION WITH THE EXECUTIVE COMMITTEE OF THE BOARD FOR ITS

ACTION.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION SURVEYS FOR EMPLOYEES IN SIMILAR POSITIONS WITH SIMILAR
RESPONSIBILITIES IN THE NOT-FOR-PROFIT INDUSTRY ARE USED AS BENCHMARKS FOR
DETERMINING COMPENSATION OF OFFICERS AND KEY EMPLOYEES. THE COMPENSATION
FOR THE CHIEF EXECUTIVE OFFICER IS DECIDED BY THE BOARD PRIVATELY. EACH
YEAR, PRIOR TO THE MEETING WHEN THE COMPENSATION DECISION IS MADE, THE
CHAIRMAN OF THE BOARD REVIEWS COMPARABLE SALARIES IN THE NOT-FOR-PROFIT
INDUSTRY AND SENDS OUT A PERFORMANCE REVIEW TO EACH BOARD MEMBER TO USE IN
EVALUATING THE CHIEF EXECUTIVE OFFICER'S PERFORMANCE.

FORM 990, PART VI, LINE 17, LIST OF STATES RECEIVING COPY OF FORM 990:

Schedule O (Form 990) 2021 Page 2

Name of the organization **Employer identification number** BONE HEALTH AND OSTEOPOROSIS FOUNDATION 36-3350532 AL, AK, AR, AZ, CA, CO, CT, FL, GA, HI, IL, KS, KY, ME, MD, MA, MI, MN, MS, MO, NH, NJ, NM, NY, NC ND, OH, OK, OR, PA, RI, SC, TN, UT, VA, WA, WV, WI FORM 990, PART VI, SECTION C, LINE 19: THE FOUNDATION'S GOVERNING DOCUMENTS ARE NOT MADE PUBLIC AS THE FOUNDATION BELIEVES THESE ARE PROPRIETARY IN NATURE. THE FOUNDATION'S AUDITED FINANCIAL STATEMENTS, FEDERAL FORM 990 AND CONFLICT OF INTEREST POLICY ARE MADE AVAILABLE TO THE PUBLIC ON THE FOUNDATION'S WEBSITE. FORM 990, PART IX, LINE 11G, OTHER FEES: CONSULTING FEES: PROGRAM SERVICE EXPENSES 1,068,104. MANAGEMENT AND GENERAL EXPENSES 79,419. FUNDRAISING EXPENSES 179,876. TOTAL EXPENSES 1,327,399. OTHER CONTRACTUAL SERVICES: PROGRAM SERVICE EXPENSES 200,651. MANAGEMENT AND GENERAL EXPENSES 14,919. FUNDRAISING EXPENSES 33,791. TOTAL EXPENSES 249,361. TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A 1,576,760. FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS: ROUNDING FORM 990, PART XII, LINE 2C THE FINANCE AND AUDIT COMMITTEE HAS RESPONSBILITY FOR THESE ITEMS. THIS Schedule O (Form 990) 2021

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